



## **Partnership Model between**

## **Enfield Island Youth & Community Trust and Oasis UK.**

### ***Definitions:***

Enfield Island Youth & Community Trust (EIYCT) is an independent charity (No. 1109131) set up in 2003, to provide a positive safe recreational space for the community of Enfield Island Village and Enfield Lock. EIYCT offers non-statutory opportunities for participants to develop skills and opportunities that improve health, wellbeing, confidence, resilience and support networks, and contributes to community cohesion. In 2015 EIYCT rebranded its group of provisions as 'enact community'.

Enact have two primary partners that support it to achieve its aims, the RSA Trust and Oasis UK. Oasis UK is a charity and Enact has a Service Level Agreement with one of its subsidiaries, Oasis Community Partnerships, to provide HR support. We have a collaborative relationship with Oasis to deliver local services through its local expression, the 'Oasis Hub Enfield Lock'.

### ***Context***

EIYCT was set up in 2003 to meet the emerging needs of the newly developed 'Enfield Island Village' - 1200 homes set on a former industrial brown-field plot in the North East corner of the London Borough of Enfield. The mixed development (25% social housing) centres around a Grade II listed former factory which is split into small business units owned and managed by a company, RSAIV. Any surplus from the RSAIV commercial operation is given to the RSA Trust (RSAT) who award grant funding to local good causes.

Within the development there were no recreational facilities. A community hall was handed over to the Islands estate management company, and schools for the new population were built off of the Island.

Since 2003 EIYCT has established a dedicated youth centre and broadened its provision from recreation for 13-19 year olds to activities for children aged 0-19 with support for individuals to learn, volunteer and contribute to the community. It has also developed targeted services to support children and young people with specific identified needs, such as addressing young people vulnerable to or involved in gangs or crime.

The RSAT provided initial funding to set up EIYCT and sustains an annual 'core fund'. EIYCT remains an independent governed charity, but for efficiency has chosen not to directly 'employ' workers. Instead EIYCT commissions Oasis UK to use its larger national infrastructure to employ workers who in turn deliver EIYCT's strategic provisions. The arrangement is managed through a Service Level Agreement and each charity maintains independent governance and auditing.

EIYCT collaborates with the local Oasis expression, 'Oasis Hub Enfield Lock'. The collaboration ensures services are not duplicated and offer maximum impact for local provision in the local community.

Therefore EIYCT and Oasis Hub have a long term partnership, managed through our SLA. EIYCT raise grant funding, govern the use of that funding, give strategic oversight to local projects that meet local need, and raise sufficient funding that it pays, via invoice, for Oasis to recruit and retain workers with qualification and motivation to deliver the jointly agreed projects of EIYCT and Oasis Hub.

The aims of EIYCT and Oasis are closely aligned, but maintain independent governance to scrutinise provisions. Both have the means to challenge and amend the partnership arrangement. Oasis charge a Management Fee for its services 'at cost' and does not make a profit on these services.

Enact.community is the community name for the provisions of 'Enfield Island Youth & Community Trust (EIYCT), Charity No. 1109131.